Consolidated Financial Report October 31, 2023

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Independent Auditor's Report

RSM US LLP

Board of Directors Club Management Association of America and Affiliates

Opinion

We have audited the accompanying consolidated financial statements of Club Management Association of America and Affiliates (the Organization), which comprise the consolidated statements of financial position as of October 31, 2023 and 2022, the related consolidated statements of activities, functional expenses and cash flows for the years then ended, and the related notes to the consolidated financial statements (collectively, the financial statements).

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as of October 31, 2023 and 2022, and the changes in their net assets and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Organization and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern within one year after the date that the financial statements are issued or available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and, therefore, is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

THE POWER OF BEING UNDERSTOOD AUDIT | TAX | CONSULTING In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings and certain internal control-related matters that we identified during the audit.

RSM US LLP

McLean, Virginia February 21, 2024

Consolidated Statements of Financial Position October 31, 2023 and 2022

	2023	2022
Assets		
Current assets:		
Cash and cash equivalents	\$ 5,910,678	\$ 5,746,453
Accounts receivable	841,921	1,003,465
Current portion of promises to give, net	188,725	202,225
Prepaid expenses and other assets	718,883	781,508
Total current assets	7,660,207	7,733,651
Promises to give, net of current portion	224,854	361,056
Investments	4,571,264	3,725,974
Investments held for endowment	1,417,824	1,443,265
Deferred compensation assets	310,519	256,434
Property and equipment, net	1,265,798	1,395,634
Total assets	<u>\$ 15,450,466</u>	\$ 14,916,014
Liabilities and Net Assets		
Liabilities:		
Current liabilities:		
Accounts payable	\$ 265,178	\$ 382,474
Accrued expenses	1,314,618	1,154,951
Deferred revenue	5,261,677	5,321,135
Mortgage payable, current portion	83,586	80,045
Total current liabilities	6,925,059	6,938,605
Deferred compensation liability	310,519	256,434
Mortgage payable, long-term portion, net	2,008,110	2,091,696
Total liabilities	9,243,688	9,286,735
Commitments and contingencies (Note 12)		
Net assets:		
Without donor restrictions	4,112,203	3,491,323
With donor restrictions	2,094,575	2,137,956
Total net assets	6,206,778	5,629,279
Total liabilities and net assets	<u>\$ 15,450,466</u>	\$ 14,916,014

Consolidated Statements of Activities Years Ended October 31, 2023 and 2022

	2023	2022
Activities without donor restrictions:		
Revenue and support:		
Membership dues	\$ 4,110,930	\$ 3,837,703
Professional development	2,755,549	2,390,560
Meetings and events	2,636,136	2,093,413
Business development	2,223,314	2,041,352
Career services	450,000	520,333
Forgiveness of Paycheck Protection Program loan	-	488,603
Contributions	294,355	294,262
Wine Society	123,515	120,610
Advertising income and other	76,012	98,926
Fundraising events	56,344	74,702
Campaign contributions	-	28,178
Rental income	9,012	9,044
Investment income (loss), net	180,468	(757,535)
Net assets released from restrictions	86,780	90,265
Total revenue and support	13,002,415	11,330,416
Expenses:		
Program services:		
Meetings and events	2,943,286	2,642,761
Professional development	2,543,200	2,131,167
Membership	1,495,944	1,397,326
•	1,340,532	1,502,691
Business development		
Grants and scholarships	318,837	327,838
Advocacy Wine Society	253,565	221,563
Wine Society	213,738	224,599
Total program services	9,089,111	8,447,945
Supporting services:		
General and administrative	3,128,432	2,793,084
Fundraising	163,992	178,762
Total supporting services	3,292,424	2,971,846
Total expenses	12,381,535	11,419,791
Change in net assets without donor restrictions	620,880	(89,375)
Activities with donor restrictions:		
Investment income (loss), net	43,399	(243,100)
Campaign contributions	-	461,000
Net assets released from restrictions	(86,780)	(90,265)
Change in net assets with donor restrictions	(43,381)	127,635
Change in net assets	577,499	38,260
Net assets:		F F04 040
Beginning	5,629,279	5,591,019
Ending	\$ 6,206,778	\$ 5,629,279

Consolidated Statement of Functional Expenses Year Ended October 31, 2023

				Program Services				-	Supporting Services		-	
	Meetings and Events	Professional Development	Membership	Business Development	Grants and Scholarships	Advocacy	Wine Society	Total Program Services	General and Administrative	Fundraising	Total Supporting Services	Total
Salaries and benefits	\$ 614,219	\$ 525,044	\$ 843,821	\$ 692,975	\$-	\$ 147,513	\$ 78,756	\$ 2,902,328	\$ 1,318,982	\$-	\$ 1,318,982	\$ 4,221,310
Functions	844,751	1,139,456	- -	15,669	-	-	82,170	2,082,046	206,101	-	206,101	2,288,147
Professional services	193,648	7,906	323,163	227,478	54,177	59,997	24,996	891,365	632,653	130,894	763,547	1,654,912
Speaker expenses	360,013	421,420	-	-	-	-	-	781,433	-	-	-	781,433
Audio visual	557,450	-	-	-	-	-	-	557,450	-	-	-	557,450
Building operations (including depreciation)	73,555	62,876	101,050	82,986	-	17,665	9,431	347,563	151,450	-	151,450	499,013
Travel	57,763	143,803	41,057	9,742	-	15,909	1,448	269,722	166,836	-	166,836	436,558
Materials	108,384	181,215	49,386	62,752	-	-	10,400	412,137	21,715	-	21,715	433,852
Other operating expenses	5,366	4,523	8,704	18,461	9,929	9,743	5,075	61,801	265,981	21,583	287,564	349,365
Bank charges	-	-	-	50	-	-	-	50	291,858	-	291,858	291,908
Exhibitor services	-	-	-	217,557	-	-	-	217,557	-	-	-	217,557
Signage	116,737	-	-	-	-	-	-	116,737			-	116,737
Magazine commission	-	-	113,101	-	-	-	-	113,101	-	-	-	113,101
Equipment depreciation	11,400	9,745	15,662	12,862	-	2,738	1,462	53,869	23,474	-	23,474	77,343
Students grants and scholarships	-	-	-	-	67,000	-	-	67,000	-	-	-	67,000
Chairman's fund	-	-	-	-	34,546	-	-	34,546	11,515	11,515	23,030	57,576
Kendall/Manager scholarships	-	-	-	-	42,230	-	-	42,230	-	-	-	42,230
Equipment rent and lease expense	-	-	-	-	-	-	-	-	37,867	-	37,867	37,867
Industry grant	-	-	-	-	30,000	-	-	30,000	-	-	-	30,000
RD—Research costs	-	27,221	-	-	-	-	-	27,221	-	-	-	27,221
Sally Burns Rambo scholarships	-	-	-	-	21,860	-	-	21,860	-	-	-	21,860
James B. Singerling scholarships	-	-	-	-	15,575	-	-	15,575	-	-	-	15,575
Awards—Chapter of the year	-	-	-	-	15,000	-	-	15,000	-	-	-	15,000
Awards—new member recruitment	-	-	-	-	14,500	-	-	14,500	-	-	-	14,500
LaRocca scholarships		-	-	-	14,020	-	-	14,020	-	-	-	14,020
	\$ 2,943,286	\$ 2,523,209	\$ 1,495,944	\$ 1,340,532	\$ 318,837	\$ 253,565	\$ 213,738	\$ 9,089,111	\$ 3,128,432	\$ 163,992	\$ 3,292,424	\$ 12,381,535

Consolidated Statement of Functional Expenses Year Ended October 31, 2022

				Program Service	s			Total	Total Supporting Services		Total	
	Meetings	Professional		Business	Grants and			Program	Program General and		Supporting	
	and Events	Development	Membership	Development	Scholarships	Advocacy	Wine Society	Services Administrative	Fundraising	Services	Total	
Salaries and benefits	\$ 592,400	\$ 506,394	\$ 813,847	\$ 668,359	\$-	\$ 142,272	\$ 75,959	\$ 2,799,231	\$ 1,272,086	\$-	\$ 1,272,086	\$ 4,071,317
Functions	717,809	913,483	-	49,130	-	-	67,930	1,748,352	109,384	-	109,384	1,857,736
Professional services	137,587	12,782	281,725	324,443	50,411	48,147	41,841	896,936	493,633	128,315	621,948	1,518,884
Speaker expenses	314,727	288,436	-	7,343	-	-	-	610,506	-	-	-	610,506
Building operations (including depreciation)	78,003	66,678	107,161	88,004	-	18,733	10,002	368,581	160,609	-	160,609	529,190
Audio visual	483,362	-	-	2,619	-	-	463	486,444	-	-	-	486,444
Materials	210,891	139,244	47,417	30,877	-	56	5,197	433,682	16,982	-	16,982	450,664
Travel	42,564	114,300	21,145	13,167	-	-	5,813	196,989	220,402	-	220,402	417,391
Other operating expenses	364	12,392	9,126	29,495	9,332	9,249	15,736	85,694	185,026	43,000	228,026	313,720
Exhibitor services	-	-	-	271,791	-	-	-	271,791	-	-	-	271,791
Bank charges	-	-	-	2,873	-	-	-	2,873	265,342	-	265,342	268,215
Magazine commission	-	-	99,139	-	-	-	-	99,139	-	-	-	99,139
Equipment depreciation	12,932	11,054	17,766	14,590	-	3,106	1,658	61,106	26,626	-	26,626	87,732
Equipment rent and lease expense	52,122	-	-	-	-	-	-	52,122	35,547	-	35,547	87,669
RD—Research costs	-	66,404	-	-	-	-	-	66,404	-	-	-	66,404
Students grants and scholarships	-	-	-	-	50,500	-	-	50,500	-	-	-	50,500
Kendall/Manager scholarships	-	-	-	-	47,885	-	-	47,885	-	-	-	47,885
Industry grant	-	-	-	-	40,000	-	-	40,000	-	-	-	40,000
Sally Burns Rambo scholarships	-	-	-	-	38,447	-	-	38,447	-	-	-	38,447
Chairman's fund	-	-	-	-	22,342	-	-	22,342	7,447	7,447	14,894	37,236
Awards—Chapter of the year	-	-	-	-	18,000	-	-	18,000	-	-	-	18,000
LaRocca scholarships	-	-	-	-	16,050	-	-	16,050	-	-	-	16,050
Chapter grants and scholarships	-	-	-	-	16,000	-	-	16,000	-	-	-	16,000
Awards—new member recruitment	-	-	-	-	12,750	-	-	12,750	-	-	-	12,750
James B. Singerling scholarships	-	-	-	-	6,121	-	-	6,121	-	-	-	6,121

Consolidated Statements of Cash Flows Years Ended October 31, 2023 and 2022

	2023	2022
Cash flows from operating activities:		
Change in net assets	\$ 577,499	\$ 38,260
Adjustments to reconcile change in net assets to net cash provided by		
operating activities:		
Depreciation and amortization	169,552	179,077
Net realized and unrealized loss on investments	55,790	1,162,331
Forgiveness of Paycheck Protection Program loan	-	(488,603)
Change in discount on promises to give	4,477	21,822
Changes in assets and liabilities:		
(Increase) decrease in:		
Accounts receivable	161,544	(459,271)
Promises to give	145,225	(356,475)
Prepaid expenses and other assets	62,625	(255,408)
Increase (decrease) in:		
Accounts payable	(117,296)	266,613
Accrued expenses	159,667	581,934
Deferred revenue	(59,458)	799,375
Net cash provided by operating activities	1,159,625	1,489,655
Cash flows from investing activities:		
Purchases of investments	(1,551,673)	(1,643,708)
Proceeds from sale of investments	676,034	294,257
Purchases of property and equipment	(39,716)	(165,814)
Net cash used in investing activities	(915,355)	(1,515,265)
Cash flows from financing activities:		
Principal payments on mortgage payable	(80,045)	(79,771)
Net cash used in financing activities	(80,045)	(79,771)
Net cash used in mancing activities	(00,040)	(13,111)
Net increase (decrease) in cash and cash equivalents	164,225	(105,381)
Cash and cash equivalents:		
Beginning	5,746,453	5,851,834
Ending	\$ 5,910,678	\$ 5,746,453
Supplemental schedule of noncash financing activities:		
Forgiveness of Paycheck Protection Program loan	<u>\$</u> -	\$ 488,603
Supplemental disclosures of cash flow information:		
Cash paid for interest	\$ 99,588	\$ 98,014
Cash paid for income taxes	\$ 81,200	\$ 47,200

Notes to Consolidated Financial Statements

Note 1. Nature of Activities and Significant Accounting Policies

Nature of activities: Club Management Association of America (CMAA) was created in 1927 to promote and advance friendly relations between and among persons connected with the management of clubs and other associations of similar character, to encourage the education and advancement of its members, and to assist club officers and members, through their managers, to secure the utmost in efficient and successful operation.

The Club Foundation (the Foundation) was created in 1988 as the charitable nonprofit organization focused solely on the club industry. The Foundation was formed for charitable and educational purposes, to foster intellectual excellence in the field of club management. This purpose is achieved by awarding scholarships or research grants to individuals and by making gifts or contributions. The Foundation provides dollars for the following five key areas: (1) students, (2) faculty, (3) club managers, (4) CMAA chapters and (5) industry at large. The Foundation has a donor base of constituents that seek to further the knowledge and skills of those individuals that operate country clubs, yacht clubs, city clubs and more. The Foundation's by-laws have CMAA's board of directors approve the slate of candidates to be on the Foundation's board of governors; therefore, the Foundation's balances and activities are consolidated into the Organization.

1733 CMAA, LLC (the LLC) was created in 2008 as a condition of CMAA's refinancing of the mortgage on its current headquarters and transferring the related building to the LLC. As of November 1, 2020, CMAA wholly owns the LLC, as the Foundation transferred its 30% ownership interest following the decision of both boards.

Club Spa and Fitness Association (CSFA) was founded in January 2007. The CSFA is a nonprofit resource organization, whose mission it is to establish an organization that sets best practices and maintains superior standards and ethics for Fitness, Spa and Wellness Professionals in the Private Club Sector. Effective November 1, 2018, CSFA became an affiliate of CMAA. In November 2022, the Organization's board of directors voted to dissolve CSFA as a legal entity effective October 31, 2023.

A summary of the Organization's significant account policies follows:

Principles of consolidation: The consolidated financial statements include the accounts of CMAA, the Foundation, the LLC and CSFA (collectively referred to as the Organization). Significant inter-entity accounts and transactions have been eliminated in consolidation.

Basis of presentation: The consolidated financial statement presentation follows the accounting requirements of the Not-for-Profit entities topic of the Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC). Under the FASB ASC, the Organization is required to report information regarding its net assets and its activities according to two categories: (1) net assets without donor restrictions and (2) net assets with donor restrictions.

Without donor restrictions: Net assets without donor restrictions include those net assets whose use is not restricted by donors, even though their use may be limited in other respects, such as by board designation. See Note 8 for details on board-designated net assets.

With donor restrictions: Net assets with donor restrictions include those net assets whose use is subject to donor-imposed restrictions. Donor restrictions may be for a specified time or purpose limitation, or the donor may specify that the corpus of their original and certain subsequent gifts be maintained in perpetuity. Donor-imposed restrictions are released when a restriction expires; that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled or both (see Note 9).

Notes to Consolidated Financial Statements

Note 1. Nature of Activities and Significant Accounting Policies (Continued)

Cash and cash equivalents: For purposes of reporting cash flows, the Organization considers all highly liquid investments purchased with a maturity of three months or less to be cash or cash equivalents, excluding cash held by the investment custodian.

Financial risk: The Organization maintains its cash in bank deposit accounts which, at times, may exceed federally insured limits. The Organization has not experienced any losses in such accounts. The Organization believes it is not exposed to any significant financial risk on cash.

The Organization invests in a professionally managed portfolio that contains fixed income and equity mutual funds, common stocks and alternative investments. Such investments are exposed to various risks, such as market and credit. Due to the level of risk associated with such investments and the level of uncertainty related to changes in the value of such investments, it is at least reasonably possible that changes in risk in the near-term could materially affect investment balances and the amounts reported in the consolidated financial statements.

Investments: Investments with readily determinable fair values are reflected at fair value. The change in fair value of these investments is recorded as a component of investment income in the consolidated statements of activities. Investments using the reported net asset value (NAV) are recorded at NAV and the change in the NAV of these investments is also recorded as a component of investment income in the consolidated statements of activities.

Accounts receivable: Accounts receivable are presented at the gross, or face, amount due to the Organization, less an allowance for uncollectible accounts. The Organization's management periodically reviews the status of all receivable balances for collectability. Each receivable balance is assessed based on management's knowledge of the customer or donor, the Organization's relationship with the customer or donor and the age of the receivable balance. As a result of these reviews, customer or donor balances deemed to be uncollectible are charged directly to bad debt expense. Management believes that the use of the direct write-off method approximates the results that would be presented if an allowance for doubtful receivables had been recorded. There was no bad debt expense for the years ended October 31, 2023 and 2022.

Promises to give: Unconditional promises to give that are expected to be collected in future years are recorded at their initial fair value upon receipt, measured as the net present value of their future cash flows. The discounts on these amounts are computed using risk-adjusted interest rates applicable to the years in which the promises to give are received. Amortization of the discounts is included in contribution revenue. Conditional promises to give are not included as support until the conditions are substantially met. Promises to give are stated at net realizable value.

Property and equipment: Acquisitions of property and equipment greater than \$3,000 are recorded at cost and depreciated using the straight-line method over the useful lives of the assets. The estimated useful lives of the building and building improvements are 15 to 40 years. The estimated useful lives of the furniture, fixtures and equipment are three to 12 years.

Valuation of long-lived assets: Long-lived assets and certain identifiable intangible assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of the long-lived asset is measured by a comparison of the carrying amount of the asset to future undiscounted net cash flows expected to be generated by the asset. If such assets are considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount of the assets exceeds the estimated fair value of the assets. Assets to be disposed of are reportable at the lower of the carrying amount or fair value, less costs to sell.

Notes to Consolidated Financial Statements

Note 1. Nature of Activities and Significant Accounting Policies (Continued)

Revenue and support: The Organization's revenue streams under contracts with customers are comprised of membership dues, meetings, events and workshop revenue, professional development course registrations and sponsorships and advertising.

The Organization's revenue is recognized when a given performance obligation is satisfied, either over a period of time or at a point in time. Revenue from contracts with customers includes performance obligations that are satisfied either at a point in time or over time, and most contracts have initial terms of one year or less. The majority of the Organization's revenue under contracts with customers is primarily earned in the United States of America and the majority of customers are members. The Organization's contracts include no significant financing components nor variable considerations.

Prices are specific to a distinct performance obligation and contracts with customers do not have multiple performance obligations. Economic factors driven by consumer confidence, employment, inflation and other world events impact the timing and level of revenue recognized in the consolidated financial statements. Periods of economic downturn resulting from any of the above factors may result in declines in future cash flows and recognized revenue of the Organization or can have a positive impact on cash flows in favorable economic conditions.

Contract balances: The timing of revenue recognition may not align with the right to invoice the customer. The Organization records accounts receivable when it has unconditional right to use the invoice and receives payment, regardless of whether the revenue has been recognized. If revenue has not yet been recognized, a contract liability (deferred revenue) also is recognized. If revenue is received in advance of the right to invoice, a contract asset (unbilled receivable) is recorded. Opening contract balances at October 31, 2021, consisted of \$542,194 of accounts receivable, net and \$4,521,760 of deferred revenue.

Membership dues: Membership dues provide economic as well as other benefits to members and are, therefore, accounted for as exchange transactions rather than as contributions. Revenue from membership dues is recognized on a straight-line basis over the related annual membership period because benefits are consumed ratably over the membership term by members. Dues received prior to the membership period are recorded as deferred revenue in the accompanying consolidated statements of financial position.

Professional development: Continuing education revenue is recognized when the education course has been held or the educational materials delivered.

Meetings and events: Meetings and events revenue is recognized over the time when the meeting or event takes place. Amounts received in advance of these events are reported as deferred revenue.

Business development: Business development includes Corporate Alliance Partner (CAP) sponsorships. CAP sponsorship agreements are generally over several years. Revenue is recognized each year based upon the nature and terms of the specific agreement.

Contributions: Unconditional contributions are recorded as support without or with donor restrictions, depending upon the existence and/or nature of donor restrictions. Support that is restricted by the donor is reported as an increase in net assets with donor restrictions. When a restriction expires, donor-restricted net assets are reclassified to net assets without donor restrictions and reported in the consolidated statements of activities as net assets released from restrictions.

Notes to Consolidated Financial Statements

Note 1. Nature of Activities and Significant Accounting Policies (Continued)

Deferred revenue: Deferred revenue primarily consists of membership dues, conference and exhibit booth registrations and workshop registration revenue received in advance of the period in which they are earned.

Income tax status: CMAA and CSFA are exempt from the payment of federal income taxes on their exempt activities under the provisions of Section 501(c)(6) of the Internal Revenue Code (IRC). The Foundation is exempt from the payment of federal income taxes on its exempt activities under the provisions of Section 501(c)(3) of the IRC. CMAA, CSFA and the Foundation are subject to federal and state taxes on any net unrelated business income. The LLC is a pass-through entity for income tax purposes. Its net income or loss is allocated to the partners. CMAA incurs unrelated business income tax on its career services and advertising. Income tax expense was \$74,793 and \$47,131 for the years ended October 31, 2023 and 2022, respectively.

Functional allocation of expense: The costs of providing various programs and supporting services have been summarized on a functional basis in the consolidated statements of activities and functional expenses. Accordingly, certain costs have been allocated among the programs and supporting services benefited. The costs are allocated among program and supporting services based on employee effort.

Upcoming accounting pronouncements: In June 2016, the FASB issued Accounting Standards Update (ASU) 2016-13, *Financial Instruments—Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments*, which creates a new credit impairment standard for financial assets measured at amortized cost. The ASU requires financial assets measured at amortized cost (including trade receivables) to be presented at the net amount expected to be collected, through an allowance for credit losses that are expected to occur over the remaining life of the asset, rather than incurred losses. The measurement of credit losses for new recognized financial assets (other than certain purchased assets) and subsequent changes in the allowance for credit losses are recognized in the consolidated statements of activities as the amounts are expected to be collected change. The ASU is effective for fiscal years beginning after December 15, 2022, ASU 2016-13 is effective for the Organization as of November 1, 2023. The Organization is currently evaluating the impact of adopting this new guidance on its consolidated financial statements.

Use of estimates: The preparation of consolidated financial statements in conformity with generally accepted accounting principles (U.S. GAAP) requires management to make estimates and assumptions that affect the amounts reported in the consolidated financial statements and accompanying notes. Actual results could differ from those estimates.

Reclassifications: Certain 2022 amounts have been reclassified to conform to the 2023 presentation with no effect on the previously reported total consolidated change in net assets.

Subsequent events: The Organization has evaluated subsequent events through February 21, 2024, the date on which the consolidated financial statements were available to be issued.

Notes to Consolidated Financial Statements

Note 2. Promises to Give

Promises to give consist of the following at October 31, 2023 and 2022:

	 2023	2022
Amounts due within one year	\$ 188,725	\$ 202,225
Amounts due between one to five years	293,275	425,000
Amounts due in greater than five years	 12,500	12,500
Total promises to give	 494,500	639,725
Less discount to present value	(41,921)	(37,444)
Less allowance for uncollectible promises to give	 (39,000)	(39,000)
Net promises to give	\$ 413,579	\$ 563,281

Promises to give with due dates extending beyond one year are discounted using a treasury bill rates for similar term investments of 2.2%.

Note 3. Investments

In accordance with U.S. GAAP, the Organization uses the following prioritized input levels to measure fair value. The input levels used for valuing investments are not necessarily an indication of risk.

- **Level 1:** Observable inputs that reflect quoted prices for identical assets or liabilities in active markets such as stock quotes.
- **Level 2:** Includes inputs other than Level 1 that are directly or indirectly observable in the marketplace such as yield curves or other market data.
- **Level 3:** Unobservable inputs which reflect the reporting entity's assessment of the assumptions that market participants would use in pricing the asset or liability including assumptions about risk such as bid/ask spreads and liquidity discounts.

Investments recorded at fair value which are classified within Level 1 include common stocks and equity and fixed income mutual funds, the fair values for which were based on quoted prices for identical assets in active markets.

As a practical expedient, the Organization is permitted to estimate fair value of an investment using the reported net asset value (NAV) without further adjustment, unless the Organization expects to sell the investment at a value other than NAV or if the NAV is not calculated in accordance with U.S. GAAP. The Organization has performed due diligence regarding these investments to ensure NAV is an appropriate measure of fair value as of October 31. Management monitors the reports provided by the fund managers and believes the estimates of value to be fair approximations of the exit price for these investments.

Investments measured at NAV include the dynamic asset allocation overlay portfolios, which were valued by the portfolio managers. In determining fair value of the investments, the portfolio managers utilize the value of the underlying securities, which are mutual funds, common stocks, bonds, government securities and other securities.

Management believes the estimated fair value of investments to be a reasonable approximation of the exit price for the assets.

Notes to Consolidated Financial Statements

Note 3. Investments (Continued)

Investments recorded at cost include cash held within the investment portfolio.

Mutual funds and common stocks carried at fair value are considered Level 1. The following is a summary of investments, which were measured on a recurring basis, at October 31, 2023 and 2022:

	2023	2022
	• • • • • • • • • •	• • • • • • • • • •
Mutual funds—equity	\$ 1,213,339	\$ 641,935
Mutual funds—fixed income	2,954,284	2,260,418
Common stocks	1,141,959	1,037,001
Investments carried at fair value	5,309,582	3,939,354
Cash and cash equivalents, at cost*	18,692	18,084
Investments measured at NAV**	660,814	1,211,801
	\$ 5,989,088	\$ 5,169,239

- * Cash and cash equivalents included in the investment portfolio are not subject to the provisions of fair value measurements as they are recorded at cost.
- ** In accordance with U.S. GAAP, certain investments that are measured at fair value using the NAV per share (or its equivalent) practical expedient have not been classified in the fair value hierarchy.

Investments measured at NAV are presented in the above table to permit reconciliation of the tables to the amounts presented in the consolidated statements of financial position.

NAV is defined as the value of a fund that is reached by deducting the fund's liabilities from the market value of all of its assets, and then dividing the number of issued shares (or units of ownership). Depending on the type of fund, and the nature of its assets, a variety of valuation techniques can be used to arrive at the market value of its assets. Investments recorded at NAV consist of collective investment funds, private equity funds, real estate investment trusts, hedge funds, private debt funds and Master Limited Partnership funds, for which fair value is determined using the NAV per share of the investments, as provided by the fund manager, and are not classified within the fair value hierarchy. Although no observable inputs are currently available for funds categorized at NAV, audited fund financial statements are available for management's review.

The following is a reconciliation of the investments presented above to the investments recorded on the consolidated statements of financial position at October 31, 2023 and 2022:

	2023	2022
Investments Investments held for endowment	\$ 4,571,264 1,417,824	\$ 3,725,974 1,443,265
	\$ 5,989,088	\$ 5,169,239

Notes to Consolidated Financial Statements

Note 3. Investments (Continued)

Investment income (loss) consists of the following for the years ended October 31, 2023 and 2022:

	 2023	2022
Interest and dividends	\$ 297,342	\$ 175,620
Realized and unrealized loss	(55,790)	(1,162,331)
Investment management fees	(17,685)	(13,924)
	\$ 223,867	\$ (1,000,635)

Investments consist of the following at October 31, 2023 and 2022:

	2023	2022
Mutual funds:		
Mutual funds—equities	\$ 1,213,339	\$ 641,935
Mutual funds—fixed income	2,954,284	2,260,418
Common stock:		
Consumer	342,851	261,887
Financial	478,234	147,428
Technology	160,759	288,903
Utilities	40,617	217,612
Energy	56,325	30,769
Capital equipment	17,709	49,947
Services	15,104	18,756
Industrial commodities	25,961	10,407
Nonfinancial	4,399	11,292
	1,141,959	1,037,001
Investments measured at NAV	660,814	1,211,801
Cash and cash equivalents	18,692	18,084
	\$ 5,989,088	\$ 5,169,239

The following presents further information regarding the composition of the Foundation's investments measured under the NAV practical expedient at October 31, 2023 and 2022:

	Fair	Valu	le	Un	funded	Redemption Frequency (if	Redemption Notice
	2023		2022	Commitments		mmitments Currently Eligible)	
Dynamic asset allocation							
overlay portfolios	\$ 660,814	\$	1,211,801	\$	-	(a)	(a)

(a) Dynamic overlay portfolios A and B: The dynamic overlay portfolios are organized as the Sanford C. Bernstein Fund, Inc. (the Fund) which is registered under the Investment Company Act of 1940 as an open-end registered investment company. The Fund, which is a Maryland corporation, operates as a series company currently comprised of 15 portfolios which all have their own investment objectives. Each Portfolio is an investment company under U.S. GAAP and follows the accounting and reporting guidance applicable to investment companies. Redemptions are followed on a daily basis.

Notes to Consolidated Financial Statements

Note 3. Investments (Continued)

Deferred compensation: The Organization's investments held for deferred compensation are classified as Level 1 instruments as they consist of equity mutual funds that are actively traded on public exchanges.

The deferred compensation liability is based on the fair market value of the deferred compensation plan assets that are observable inputs, but the liability is not publicly traded and is therefore classified as Level 2.

Note 4. Property and Equipment

Property and equipment is recorded at cost and consisted of the following at October 31, 2023 and 2022:

	2023	2022
Land	\$ 1,010,000	\$ 1,010,000
Building and building improvements	2,941,357	2,912,111
Furniture, fixtures and equipment	347,066	336,595
	4,298,423	4,258,706
Less accumulated depreciation	(3,032,625)	(2,863,072)
	\$ 1,265,798	\$ 1,395,634

Depreciation expense totaled \$169,552 and \$179,077 for the years ended October 31, 2023 and 2022, respectively.

Note 5. Mortgage Payable

In December 2010, CMAA entered into a mortgage agreement with WashingtonFirst Bank for \$3,000,000. Under the mortgage agreement, the mortgage, which is secured by the building, was payable in equal monthly installments of principal and interest of \$15,778 through May 2019, and \$15,182 from June 2019 through October 2023, with an interest rate of 4.5%. The unpaid balance of approximately \$2,080,000 was to be due as a balloon payment in December 2023. Additionally, CMAA signed an agreement with the bank to guarantee the loan.

In August 2022, CMAA modified their current mortgage with the existing lender, which is secured by the building. Under the modified agreement, interest accrues at a rate of 4.6%. Principal and interest payments of \$14,969 are due from September 2022 to August 2032. The balance of the mortgage is \$2,091,696 and \$2,171,741 at October 31, 2023 and 2022, respectively.

Under the mortgage agreement, the CMAA is required to maintain a minimum average balance of \$500,000 with Sandy Spring Bank (successor in interest to WashingtonFirst Bank). Additionally, CMAA is required to maintain a certain debt service ratio.

In accordance with U.S. GAAP, debt issuance costs related to a recognized debt liability are presented in the consolidated statements of financial position as a direct reduction from the carrying amount of that debt liability. Debt issuance costs were immaterial at October 2023 and 2022.

Notes to Consolidated Financial Statements

Note 5. Mortgage Payable (Continued)

Future maturities of principal on the mortgage payable were as follows at October 31, 2023:

Years ending October 31:		
2024	\$ 83,580	3
2025	87,84	1
2026	92,02	7
2027	96,412	2
2028	100,78 ⁻	1
Thereafter	1,631,049	9
Total	\$ 2,091,696	6

Note 6. Deferred Revenue

Deferred revenue consisted of the following at October 31, 2023 and 2022:

	2023	2022
Membership dues	¢ 2 425 702	¢ 2 405 705
Membership dues	\$ 3,425,792	\$ 3,195,785
Workshops	1,194,633	1,490,949
Conference and exhibit-related	559,100	570,941
Other	82,152	63,460
	\$ 5,261,677	\$ 5,321,135

Note 7. Liquidity and Availability

The Organization regularly monitors liquidity levels to ensure that there are sufficient assets to meet the cash needs for general operating expenditure, and to determine how much excess cash is available for investing in short-and long-term financial instruments in accordance with its investment policy. The Organization structures its financial assets to be available as general expenditures, liabilities and other obligations come due.

Notes to Consolidated Financial Statements

Note 7. Liquidity and Availability (Continued)

The following represents the Organization's financial assets as of October 31, 2023 and 2022, reduced by amounts not available for general use within one year due to contractual or donor-imposed restrictions:

	2023	2022
	¢ E 010 679	¢ E 746 4E2
Cash and cash equivalents	\$ 5,910,678	\$ 5,746,453
Accounts receivable, net	841,921	1,003,465
Promises to give, net, current portion	188,725	202,225
Promises to give, net of current portion	224,854	361,056
Investments	4,571,264	3,725,974
Investments held for endowment	1,417,824	1,443,265
Subtotal financial assets	13,155,266	12,482,438
Amounts not available within one year:		
Net assets with donor restrictions, including promises to give to be		
received in greater than one year	(1,905,850)	(1,935,731)
Board-designated net assets (Note 8)	(1,295,711)	(952,476)
Financial assets available to meet cash needs for general		
expenditures within one year	\$ 9,953,705	\$ 9,594,231

Note 8. Board-Designated Net Assets

Board-designated net assets represent funds pertaining to the Wine Society (the Society) and the mortgage debt repayment fund. The designated fund balance represents the excess of revenues over expenses generated by the Society during the year. During the year ended October 31, 2018, CMAA's board of directors approved the creation of a dedicated reserve fund for mortgage debt repayment. This dedicated reserve shall be funded by approximately one-half of year-end net income (excess of revenues over expenses). These funds are without donor restriction and are available for the use of CMAA at the direction of the board.

Board-designated net assets consisted of the following at October 31, 2023 and 2022:

	2023	2022
The Society	\$ 19,817	\$ 20,391
Mortgage Debt Repayment Fund	1,175,894	932,085
Centennial Fund	100,000	-
	\$ 1,295,711	\$ 952,476

Notes to Consolidated Financial Statements

Note 9. Net Assets With Donor Restrictions

Net assets with donor restrictions include those net assets whose use has been restricted by the donors for a specific purpose and/or a specified time limitation. Net assets with donor restrictions that were restricted for purpose consisted of the following at October 31, 2023 and 2022:

	2023	2022
Other fund:		
Scholarship funds	\$ 676,751	\$ 694,691
Endowment funds:		
Endowment—appreciation	41,028	66,469
Endowment—held in perpetuity	1,376,796	1,376,796
Endowment funds	1,417,824	1,443,265
Total	\$ 2,094,575	\$ 2,137,956

Net assets released from restriction due to program satisfaction and other events are as follows for the years ended October 31, 2023 and 2022:

	 2023	2022
Scholarship funds Endowment	\$ 17,940 68,840	\$ 21,424 68,841
	\$ 86,780	\$ 90,265

Note 10. Endowment Funds

Net assets with donor restrictions whose restrictions are perpetual in nature include capital campaign endowment funds. At October 31, 2023 and 2022, the Foundation's endowment consists of multiple donor-restricted funds established for Foundation programs. As required by U.S. GAAP, net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions. The donor-restricted endowment funds are classified within net assets with donor restrictions and must be maintained in perpetuity.

The board of governors of the Foundation has interpreted the Uniform Prudent Management of Institutional Funds Act (UPMIFA) enacted by the District of Columbia as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds, absent explicit donor stipulations to the contrary. As a result of this interpretation, the Foundation classifies as net assets with donor restrictions: (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in net assets held in perpetuity (consisting of earnings on the permanently restricted amounts) is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the Foundation in a manner consistent with its spending policy and the standard of prudence prescribed by UPMIFA. In accordance with UPMIFA, the Foundation considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds: (1) the duration and preservation of the funds, (2) the purposes of the donor-restricted endowment funds, (3) general economic conditions, (4) the possible effect of inflation and deflation, (5) the expected total return from income and the appreciation of investments, (6) other resources of the Foundation and (7) the Foundation's investment policies.

Notes to Consolidated Financial Statements

Note 10. Endowment Funds (Continued)

Investment and spending policies: The Foundation has adopted investment and spending policies, approved by the board of governors, for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment funds, while also maintaining the purchasing power of those endowment assets over the long-term. Endowment assets include those assets of donor-restricted funds that the Foundation must hold in perpetuity. Under this policy, the endowment assets are invested so as to achieve a reasonable rate of return relative to the broad equity and fixed income markets across the full business cycle. To satisfy its long-term rate of return objectives, the Foundation (realized and unrealized) and current yield (interest and dividends). The goal of the Foundation's spending policy is to provide a reasonable, predictable and sustainable structure that supports the intentions of the original endowment and to only spend an amount of the earnings received of up to 5% of the endowment balance held each year.

Funds with deficiencies: From time to time, the fair value of assets associated with an individual donorrestricted endowment may fall below the level that the donor or UPMIFA requires the Foundation to retain as a fund of perpetual duration. At October 31, 2023 and 2022, there were no funds with deficiencies.

The changes in endowment funds for the years ended October 31, 2023 and 2022, are as follows:

	Restricted for Purpose Including (Losses) Earnings	Held in Perpetuity	Total
	g_		
Endowment net assets at October 31, 2021	\$ 378,410	\$ 1,376,796	\$ 1,755,206
Interest and dividends	41,139	-	41,139
Net loss on investment held for endowment	(284,239)	-	(284,239)
Appropriations	(68,841)	-	(68,841)
Endowment net assets at October 31, 2022	66,469	1,376,796	1,443,265
Interest and dividends	45,673	-	45,673
Net loss on investment held for endowment	(2,274)	-	(2,274)
Appropriations	(68,840)	-	(68,840)
Endowment net assets at October 31, 2023	\$ 41,028	\$ 1,376,796	\$ 1,417,824

Note 11. Retirement Plans

The Organization maintains a retirement plan qualified under IRC Section 401(k). All full-time employees over the age of 21, who have completed three months of service, are eligible to participate. Participant contributions to the plan are elective. Effective January 1, 2000, the Organization added a safe-harbor provision to the plan. The safe harbor provision requires the Organization to make a fully vested nonelective contribution of 3% of each employee's compensation. Effective October 1, 2007, the Organization has elected to match 100% of employee contributions up to 4% of their salary. Additionally, the plan has a discretionary profit-sharing contribution. The Organization did not make a discretionary contribution to the plan for the years ended October 31, 2023 and 2022. Retirement plan expense for the plan is \$195,560 and \$199,719 for the years ended October 31, 2023 and 2022, respectively.

Notes to Consolidated Financial Statements

Note 11. Retirement Plans (Continued)

The Organization maintains a nonqualified deferred compensation plan for the benefit of its chief executive officer (CEO) in accordance with Section 457(b) of the IRC. The Organization contributes to the plan 10% of the CEO's base salary less amounts contributed to the Organization's 401(k) plan on behalf of the CEO, up to the maximum allowed. Deferred compensation and assets designated for such deferrals are only available and taxable to the CEO, or his beneficiaries, upon severance of employment, retirement or death. Until paid or made available to the CEO or his beneficiaries, all deferred amounts, investment earnings related to deferred amounts and all property and rights purchased with these amounts, are solely the property and rights of the Organization. The deferred compensation plan is funded with assets invested in equity mutual funds that were valued using Level 1 inputs. The liability associated with this plan was \$310,519 and \$256,434 as of October 31, 2023 and 2022, respectively, and is shown as a deferred compensation liability in the accompanying consolidated statements of financial position. The Organization's contribution to the deferred compensation plan was \$54,293 and \$57,000 for the years ended October 31, 2023 and 2022, respectively.

Note 12. Commitments and Contingencies

Meetings commitments: The Organization has entered into several agreements with hotels and meeting sites to provide conference facilities and room accommodations for future meetings. The agreements contain various attrition clauses whereby the Organization may be liable for liquated damages in the event of cancellation or lower than anticipated attendance; however, the Organization's management does not believe that any material losses will be incurred under these hotel and meeting site contracts.

Employment contracts: The Organization entered into an employment agreement with its current CEO, effective October 1, 2023, with an initial three-year period. The agreement is automatically renewable each subsequent year unless either party gives proper notice not to renew. Depending on the conditions of nonrenewal, the agreement provides for severance compensation, the terms and conditions of which are more fully described in the agreement.

Paycheck Protection Program Ioan: During January 2021, the Organization obtained a Paycheck Protection Program (PPP) Ioan from the Small Business Administration (SBA) totaling \$488,603. The Organization chose to account for the Ioan as a financial liability until the notification of forgiveness was received from the SBA. In January 2022, the Organization received full forgiveness of this Ioan and recognized revenue on the consolidated statement of activities during the year ended October 31, 2022.

The SBA has the right to audit recipients of PPP loans for up to six years from the date of forgiveness; however, management does not believe a material risk exists related to the SBA's right to audit.



RSM US LLP

Independent Auditor's Report on the Supplementary Information

Board of Directors Club Management Association of America and Affiliates

We have audited the consolidated financial statements of Club Management Association of America and Affiliates (the Organization) as of and for the years ended October 31, 2023 and 2022, and have issued our report thereon, which contains an unmodified opinion on those consolidated financial statements. See pages 1 and 2. Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The consolidating information is presented for purposes of additional analysis rather than to present the financial position, results of operations and cash flows of the individual entities and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the messand to prepare the consolidated financial statements or to the consolidated financial statements or to the consolidated financial statements and certain additional procedures, and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

RSM US LLP

McLean, Virginia February 21, 2024

Consolidating Statement of Financial Position October 31, 2023

	 CMAA	Foundation	LLC Eliminations		Eliminations		Total	
Assets								
Current assets:								
Cash and cash equivalents	\$ 5,598,497	\$ 66,063	\$ 246,118	\$	-	\$	5,910,678	
Accounts receivable	263,821	186,561	1,021,017		(629,478)		841,921	
Current portion of promises to give, net	-	188,725	-		-		188,725	
Prepaid expenses and other assets	 667,710	27,754	23,419		-		718,883	
Total current assets	6,530,028	469,103	1,290,554		(629,478)		7,660,207	
Promises to give, net of current portion	-	224,854	-		-		224,854	
Investments	1,445,659	3,125,605	-		-		4,571,264	
Investments held for endowment	-	1,417,824	-		-		1,417,824	
Investment in LLC	330,754	-	-		(330,754)		-	
Deferred compensation assets	310,519	-	-		-		310,519	
Property and equipment, net	 97,764	-	1,168,034		-		1,265,798	
Total assets	\$ 8,714,724	\$ 5,237,386	\$ 2,458,588	\$	(960,232)	\$	15,450,466	
Liabilities and Net Assets								
Liabilities:								
Current liabilities:								
Accounts payable	\$ 857,518	\$ 1,000	\$ 36,138	\$	(629,478)	\$	265,178	
Accrued expenses	1,314,618	-	-		-		1,314,618	
Deferred revenue	5,260,928	749	-		-		5,261,677	
Mortgage payable, current portion	 -	-	83,586		-		83,586	
Total current liabilities	7,433,064	1,749	119,724		(629,478)		6,925,059	
Deferred compensation liability	310,519	-	-		-		310,519	
Mortgage payable, long-term portion, net	 -	-	2,008,110		-		2,008,110	
Total liabilities	 7,743,583	1,749	2,127,834		(629,478)		9,243,688	
Net assets:								
Without donor restrictions	971,141	3,141,062	330,754		(330,754)		4,112,203	
With donor restrictions	-	2,094,575	-		-		2,094,575	
Total net assets	971,141	5,235,637	330,754		(330,754)		6,206,778	

Consolidating Statement of Activities Year Ended October 31, 2023

	CMAA	Foundation	LLC	CSFA	Eliminations	Total
Activities without donor restrictions:						
Revenue and support:						
Membership dues	\$ 4,102,104	\$-	\$-	\$ 8,826	\$-	\$ 4,110,930
Professional development	2,755,549	-	-	-	-	2,755,549
Meetings and events	2,621,253	-	-	14,883	-	2,636,136
Business development	2,223,314	-	-	-	-	2,223,314
Career services	450,000	-	-	-	-	450,000
Contributions	-	471,456	-	-	(177,101)	294,355
Wine society	123,515	-	-	-	-	123,515
Advertising income and other	76,012	-	-	-	-	76,012
Fundraising events	-	56,344	-	-	-	56,344
Rental income	-	-	587,100	-	(578,088)	9,012
CMAA contributions of nonfinancial assets	-	123,132	-	-	(123,132)	-
Investment income, net	78,686	101,782	-	-	-	180,468
Net assets released from restrictions	-	86,780	-	-	-	86,780
Total revenue and support	12,430,433	839,494	587,100	23,709	(878,321)	13,002,415
Expenses:						
Program services:						
Meetings and events	2,954,941	-	73,555	-	(85,210)	2,943,286
Professional development	2,533,172	-	62,876	-	(72,839)	2,523,209
Membership	1,511,957	-	101,050	-	(117,063)	1,495,944
Business development	1,461,054	-	82,986	69,729	(273,237)	1,340,532
Grants and scholarships	-	355,777	-	-	(36,940)	318,837
Advocacy	256,364		17,665	-	(20,464)	253,565
Wine society	215,233	-	9,431	-	(10,926)	213,738
Total program services	8,932,721	355,777	347,563	69,729	(616,679)	9,089,111
Supporting convices:						
Supporting services:	2 000 100	70.074	151 454		(200.076)	2 400 420
General and administrative	3,098,180	78,874	151,454	-	(200,076)	3,128,432
Fundraising	-	225,558	-	-	(61,566)	163,992
Total supporting services	3,098,180	304,432	151,454	-	(261,642)	3,292,424
Total expenses	12,030,901	660,209	499,017	69,729	(878,321)	12,381,535
Change in net assets without donor						
restrictions before other item	399,532	179,285	88,083	(46,020)	-	620,880
Other item:						
Income from investment in LLC	88,083	-	-	-	(88,083)	-
Change in net assets without donor						
restrictions	487,615	179,285	88,083	(46,020)	(88,083)	620,880
Activities with donor restrictions:						
Investment income, net	-	43,399	-	-	-	43,399
Net assets released from restrictions	-	(86,780)	-	-	-	(86,780)
Change in net assets with donor restrictions	-	(43,381)	-	-	-	(43,381)
Change in net assets	487,615	135,904	88,083	(46,020)	(88,083)	577,499
Net assets:						
Beginning	483,526	5,099,733	242,671	46,020	(242,671)	5,629,279
Ending						